

**MONTHLY REVENUE MANAGEMENT REPORT**



Joint Health and Social Care Budget - <i>Delegated</i>		2016/17		AT END OF MTH: <b>August</b>							Summary	
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Base WTE	YTD WTE	Current Month WTE	Financial Commentary	
Joint Learning Disability Service	18,268	7,810	7,524	286	18,678	18,830	-152	52	20	20		
Joint Mental Health Service	15,977	6,368	6,551	-183	16,019	16,351	-332	352	316	315		
Joint Alcohol and Drug Service	948	304	264	40	948	928	20	3	3	3		
Older People Service	28,126	10,762	9,651	1,111	26,885	26,919	-34	23	0	0		
Physical Disability Service	3,180	1,385	1,391	-6	3,321	3,369	-48	0	0	0		
Generic Services	72,651	30,027	28,821	1,207	73,299	78,168	-4,869	604	516	520		
<b>Total</b>	<b>139,150</b>	<b>56,656</b>	<b>54,202</b>	<b>2,455</b>	<b>139,150</b>	<b>144,565</b>	<b>(5,415)</b>	<b>1034</b>	<b>854</b>	<b>857</b>		
<b>Financed By:</b>												
AEF, Council Tax and Fees & Charges	51,798	20,946	17,655	3,292	51,798	52,181	(383)					
NHS Funding from Sgovt etc	87,352	35,710	36,547	(837)	87,352	92,384	(5,032)					
<b>Total</b>	<b>139,150</b>	<b>56,656</b>	<b>54,202</b>	<b>2,455</b>	<b>139,150</b>	<b>144,565</b>	<b>(5,415)</b>					

**MONTHLY REVENUE MANAGEMENT REPORT**



Joint Health and Social Care Budget - Delegated	2016/17		AT END OF MTH: August					Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000				
<b>Joint Learning Disability Service</b>	<b>18,268</b>	<b>7,810</b>	<b>7,524</b>	<b>286</b>	<b>18,678</b>	<b>18,830</b>	<b>-152</b>	<b>52</b>	<b>20</b>	<b>20</b>	
Residential Care	4,181	1,851	1,581	270	4,182	4,182	0	0	0	0	
SBC Carers	0	0	0	0	0	0	0	0	0	0	
Homecare	2,582	1,877	1,655	222	4,179	4,181	-2	0	0	0	
Day Care	2,091	657	771	-114	1,657	1,671	-14	3	0	0	
Community Based Services	7,139	2,467	2,561	-94	6,316	6,461	-145	0	0	0	
Respite	200	78	95	-17	207	231	-24	0	0	0	
Other	2,075	880	861	19	2,137	2,104	33	49	20	20	
<b>Joint Mental Health Service</b>	<b>15,977</b>	<b>6,368</b>	<b>6,551</b>	<b>-183</b>	<b>16,019</b>	<b>16,351</b>	<b>-332</b>	<b>352</b>	<b>316</b>	<b>315</b>	
Residential Care	0	0	0	0	0	0	0	0	0	0	
Homecare	190	84	69	15	210	197	13	0	0	0	
Day Care	186	79	63	16	192	182	10	5	0	0	
Community Based Services	788	149	246	-97	700	618	82	0	0	0	
Respite	15	6	3	3	16	3	13	0	0	0	
SDS	102	44	80	-36	105	232	-127	0	0	0	
Mental Health Team	14,696	5,978	6,070	-92	14,728	15,051	-323	347	316	315	
Choose Life	0	28	20	8	68	68	0	0	0	0	
<b>Joint Alcohol and Drug Service</b>	<b>948</b>	<b>304</b>	<b>264</b>	<b>40</b>	<b>948</b>	<b>928</b>	<b>20</b>	<b>3</b>	<b>3</b>	<b>3</b>	
D & A Commissioned Services	820	304	264	40	820	800	20	0	0	0	
D & A Team	128	0	0	0	128	128	0	3	3	3	
<b>Older People Service</b>	<b>28,126</b>	<b>10,762</b>	<b>9,651</b>	<b>1,111</b>	<b>26,885</b>	<b>26,919</b>	<b>-34</b>	<b>23</b>	<b>0</b>	<b>0</b>	
Residential Care	11,422	4,389	4,112	277	11,388	11,899	-511	0	0	0	
Homecare	8,025	2,992	3,484	-492	7,609	7,164	445	0	0	0	
Day Care	1,001	355	388	-33	895	908	-13	0	0	0	
Community Based Services	999	886	657	229	2,840	2,814	26	16	0	0	
Extra Care Housing	545	215	145	70	516	519	-3	0	0	0	
Housing with Care	409	171	164	7	409	492	-83	0	0	0	
Dementia Services	37	-237	26	-263	-209	-208	-1	0	0	0	
Delayed Discharge	267	43	137	-94	267	262	5	0	0	0	
Other	5,421	1,948	538	1,410	3,170	3,069	101	7	0	0	
<b>Physical Disability Service</b>	<b>3,180</b>	<b>1,385</b>	<b>1,391</b>	<b>-6</b>	<b>3,321</b>	<b>3,369</b>	<b>-48</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Residential Care	566	176	94	82	506	277	229	0	0	0	
Homecare	1,747	671	686	-15	1,652	1,537	115	0	0	0	
Day Care	201	28	32	-4	67	67	0	0	0	0	
Community Based Services	666	510	579	-69	1,096	1,488	-392	0	0	0	
Other	0	0	0	0	0	0	0	0	0	0	

**MONTHLY REVENUE MANAGEMENT REPORT**



Joint Health and Social Care Budget - Delegated		2016/17			AT END OF MTH: August						
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Actual Outturn £'000	Outturn Variance £'000	Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
<b>Generic Services</b>	<b>72,651</b>	<b>30,027</b>	<b>28,821</b>	<b>1,207</b>	<b>73,299</b>	<b>78,168</b>	<b>(4,869)</b>	<b>604</b>	<b>516</b>	<b>520</b>	
Community Hospitals	4,802	1,923	2,047	-124	4,802	5,002	-200	115	122	123	
GP Prescribing	22,436	9,271	9,832	-561	22,436	24,236	-1,800	0	0	0	
AHP Services	5,658	2,325	2,439	-114	5,658	5,912	-254	144	139	140	
General Medical Services	16,933	7,183	7,183	0	16,933	16,933	0	4	4	4	
Community Nursing	4,387	1,828	1,801	27	4,387	4,237	150	110	103	105	
Assesment and Care Management	0	0	0	0	0	0	0	0	0	0	
Group Managers	0	0	0	0	0	0	0	0	0	0	
Service Managers	0	0	0	0	0	0	0	0	0	0	
Planning Team	0	0	0	0	0	0	0	0	0	0	
Locality Offices	0	0	0	0	0	0	0	69	0	0	
SB Carers	0	0	0	0	0	0	0	0	0	0	
BAES	732	382	490	(108)	726	876	(150)	0	0	0	
Duty Hub	0	0	0	0	0	0	0	0	0	0	
Extra Care Housing	0	0	0	0	0	0	0	0	0	0	
Joint Health Improvement	56	14	1	13	56	54	2	0	0	0	
Respite	0	0	0	0	0	0	0	0	0	0	
SDS	0	(83)	(93)	10	0	31	(31)	0	0	0	
OT	0	0	0	0	0	0	0	0	0	0	
Grants to Voluntary	43	21	17	4	43	34	9	0	0	0	
Out of Hours	2,131	902	845	57	2,131	2,131	0	0	0	0	
Community Based Services	0	46	(1,960)	2,007	256	303	(47)	0	0	0	
Sexual Health	558	261	255	6	558	591	(33)	7	6	6	
Public dental Services	3,324	1,676	1,656	20	3,324	3,324	0	78	78	79	
Community Pharmacy Services	3,933	1,006	1,006	0	3,933	3,933	0	0	0	0	
Continence Services	441	187	184	3	441	433	8	3	3	3	
Smoking Cessation	209	103	82	21	209	159	50	4	5	5	
Primary & Community Management	1,684	621	811	(190)	1,684	2,001	(317)	34	44	42	
Health Promotion	438	187	173	14	438	405	33	8	12	12	
Ophthalmic Services	1,591	680	680	0	1,591	1,591	0	0	0	0	
Patient Transport	0	0	0	0	0	0	0	0	0	0	
Accomodation Costs	0	0	0	0	0	0	0	0	0	0	
Resource Transfer	2,609	1,106	1,103	3	2,609	2,602	7	0	0	0	
Other	5,243	1,601	1,482	119	5,641	5,531	110	28	0	0	
Health and Social Care Fund Savings	(4,557)	(1,213)	(1,213)	0	(4,557)	(2,151)	(2,406)	0	0	0	
<b>Total</b>	<b>139,150</b>	<b>56,656</b>	<b>54,202</b>	<b>2,455</b>	<b>139,150</b>	<b>144,565</b>	<b>(5,415)</b>	<b>1,034</b>	<b>854</b>	<b>857</b>	
<b>Financed By:</b>											
AEF, Council Tax and Fees & Charges	51,798	20,946	17,655	3,292	51,798	52,181	(383)				
NHS Funding from Sgovt etc	87,352	35,710	36,547	(837)	87,352	92,384	(5,032)				
<b>Total</b>	<b>139,150</b>	<b>56,656</b>	<b>54,202</b>	<b>2,455</b>	<b>139,150</b>	<b>144,565</b>	<b>(5,415)</b>				

**MONTHLY REVENUE MANAGEMENT REPORT**



Delegated Budget (Healthcare)	2016/17		AT END OF MTH: August					Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000				
<b>Joint Learning Disability Service</b>	<b>3,599</b>	<b>1,510</b>	<b>1,448</b>	<b>62</b>	<b>3,599</b>	<b>3,569</b>	<b>30</b>	<b>20</b>	<b>20</b>	<b>20</b>	
Residential Care	2,689	1,122	1,065	57	2,689	2,689	0	0	0	0	
SB Cares	0	0	0	0	0	0	0	0	0	0	
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Respite	0	0	0	0	0	0	0	0	0	0	
Other	910	388	383	5	910	880	30	20	20	20	
<b>Joint Mental Health Service</b>	<b>14,015</b>	<b>5,718</b>	<b>5,775</b>	<b>(57)</b>	<b>14,015</b>	<b>14,315</b>	<b>(300)</b>	<b>327</b>	<b>316</b>	<b>315</b>	
Residential Care	0	0	0	0	0	0	0	0	0	0	
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Respite	0	0	0	0	0	0	0	0	0	0	
SDS	0	0	0	0	0	0	0	0	0	0	
Choose Life	0	0	0	0	0	0	0	0	0	0	
Mental Health Team	14,015	5,718	5,775	(57)	14,015	14,315	(300)	327	316	315	
<b>Joint Alcohol and Drug Service</b>	<b>749</b>	<b>197</b>	<b>197</b>	<b>0</b>	<b>749</b>	<b>749</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>3</b>	
D & A Commissioned Services	621	197	197	0	621	621	0	0	0	0	
D & A Team	128	0	0	0	128	128	0	3	3	3	
<b>Older People Service</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Residential Care	0	0	0	0	0	0	0	0	0	0	
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Extra Care Housing	0	0	0	0	0	0	0	0	0	0	
Housing with Care	0	0	0	0	0	0	0	0	0	0	
Dementia Services	0	0	0	0	0	0	0	0	0	0	
Delayed Discharge	0	0	0	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	0	0	0	
<b>Physical Disability Service</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Residential Care	0	0	0	0	0	0	0	0	0	0	
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	0	0	0	

**MONTHLY REVENUE MANAGEMENT REPORT**



Delegated Budget (Healthcare)	2016/17		AT END OF MTH: August					Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000				
<b>Generic Services</b>	<b>68,989</b>	<b>28,285</b>	<b>29,127</b>	<b>(842)</b>	<b>68,989</b>	<b>73,751</b>	<b>(4,762)</b>	<b>507</b>	<b>516</b>	<b>520</b>	
Community Hospitals	4,802	1,923	2,047	(124)	4,802	5,002	(200)	115	122	123	
GP Prescribing	22,436	9,271	9,832	(561)	22,436	24,236	(1,800)	0	0	0	
AHP Services	5,658	2,325	2,439	(114)	5,658	5,912	(254)	144	139	140	
General Medical Services	16,933	7,183	7,183	0	16,933	16,933	0	4	4	4	
Community Nursing	4,387	1,828	1,801	27	4,387	4,237	150	110	103	105	
Assesment and Care Management	0	0	0	0	0	0	0	0	0	0	
Group Managers	0	0	0	0	0	0	0	0	0	0	
Service Managers	0	0	0	0	0	0	0	0	0	0	
Planning Team	0	0	0	0	0	0	0	0	0	0	
Locality Offices	0	0	0	0	0	0	0	0	0	0	
SB Carers	0	0	0	0	0	0	0	0	0	0	
BAES	250	102	106	(4)	250	250	0	0	0	0	
Duty Hub	0	0	0	0	0	0	0	0	0	0	
Extra Care Housing	0	0	0	0	0	0	0	0	0	0	
Joint Health Improvement	0	0	0	0	0	0	0	0	0	0	
Respite	0	0	0	0	0	0	0	0	0	0	
SDS	0	0	0	0	0	0	0	0	0	0	
OT	0	0	0	0	0	0	0	0	0	0	
Grants to Voluntary	0	0	0	0	0	0	0	0	0	0	
Out of Hours	2,131	902	845	57	2,131	2,131	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Sexual Health	558	261	255	6	558	591	(33)	7	6	6	
Public dental Services	3,324	1,676	1,656	20	3,324	3,324	0	78	78	79	
Community Pharmacy Services	3,933	1,006	1,006	0	3,933	3,933	0	0	0	0	
Continence Services	441	187	184	3	441	433	8	3	3	3	
Smoking Cessation	209	103	82	21	209	159	50	4	5	5	
Primary & Community Management	1,684	621	811	(190)	1,684	2,001	(317)	34	44	42	
Health Promotion	438	187	173	14	438	405	33	8	12	12	
Ophthalmic Services	1,591	680	680	0	1,591	1,591	0	0	0	0	
Patient Transport	0	0	0	0	0	0	0	0	0	0	
Accomodation Costs	0	0	0	0	0	0	0	0	0	0	
Resource Transfer	2,609	1,106	1,103	3	2,609	2,602	7	0	0	0	
Other	2,162	137	137	0	2,162	2,162	0	0	0	0	
Health and Social Care Funding	0	0	0	0	0	0	0	0	0	0	
Savings	(4,557)	(1,213)	(1,213)	0	(4,557)	(2,151)	(2,406)	0	0	0	
<b>Total</b>	<b>87,352</b>	<b>35,710</b>	<b>36,547</b>	<b>(837)</b>	<b>87,352</b>	<b>92,384</b>	<b>(5,032)</b>	<b>857</b>	<b>854</b>	<b>857</b>	

**MONTHLY REVENUE MANAGEMENT REPORT**



Delegated Budget (Social Care)	2016/17		AT END OF MTH: August					Base WTE	Summary Financial Commentary
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000		
<b>Joint Learning Disability Service</b>	<b>14,669</b>	<b>6,300</b>	<b>6,076</b>	<b>224</b>	<b>15,079</b>	<b>15,261</b>	<b>(182)</b>	<b>32</b>	
<i>Residential Care</i>	1,492	729	516	213	1,493	1,493	0	0	
<i>SB Cares</i>	0	0	0	0	0	0	0	0	
<i>Homecare</i>	2,582	1,877	1,655	222	4,179	4,181	(2)	0	
<i>Day Care</i>	2,091	657	771	(114)	1,657	1,671	(14)	3	
<i>Community Based Services</i>	7,139	2,467	2,561	(94)	6,316	6,461	(145)	0	
<i>Respite</i>	200	78	95	(17)	207	231	(24)	0	
<i>AWLD Staff Teams</i>	1,165	492	478	14	1,227	1,224	3	29	
<b>Joint Mental Health Service</b>	<b>1,962</b>	<b>650</b>	<b>776</b>	<b>(126)</b>	<b>2,004</b>	<b>2,036</b>	<b>(32)</b>	<b>25</b>	
<i>Residential Care</i>	0	0	0	0	0	0	0	0	
<i>Homecare</i>	190	84	69	15	210	197	13	0	
<i>Day Care</i>	186	79	63	16	192	182	10	5	
<i>Community Based Services</i>	788	149	246	(97)	700	618	82	0	
<i>Respite</i>	15	6	3	3	16	3	13	0	
<i>SDS</i>	102	44	80	(36)	105	232	(127)	0	
<i>MH Staff Teams</i>	681	260	295	(35)	713	736	(23)	20	
<i>Choose Life</i>	0	28	20	8	68	68	0	0	
<b>Joint Alcohol and Drug Service</b>	<b>199</b>	<b>107</b>	<b>67</b>	<b>40</b>	<b>199</b>	<b>179</b>	<b>20</b>	<b>0</b>	
<i>Drug and Alcohol Commissioned Services</i>	199	107	67	40	199	179	20	0	
<i>Drug and Alcohol Team</i>	0	0	0	0	0	0	0	0	
<b>Older People Service</b>	<b>28,126</b>	<b>10,762</b>	<b>9,651</b>	<b>1,111</b>	<b>26,885</b>	<b>26,919</b>	<b>(34)</b>	<b>23</b>	
<i>Residential Care</i>	11,422	4,389	4,112	277	11,388	11,899	(511)	0	
<i>Homecare</i>	8,025	2,992	3,484	(492)	7,609	7,164	445	0	
<i>Day Care</i>	1,001	355	388	(33)	895	908	(13)	0	
<i>Community Based Services</i>	999	886	657	229	2,840	2,814	26	16	
<i>Extra Care Housing</i>	545	215	145	70	516	519	(3)	0	
<i>Housing with Care</i>	409	171	164	7	409	492	(83)	0	
<i>Dementia Services</i>	37	(237)	26	(263)	(209)	(208)	(1)	0	
<i>Delayed Discharge</i>	267	43	137	(94)	267	262	5	0	
<i>OP Staff Teams</i>	847	402	318	84	882	842	40	7	
<i>Other</i>	4,574	1,546	220	1,326	2,288	2,227	61	0	
<b>Physical Disability Service</b>	<b>3,180</b>	<b>1,385</b>	<b>1,391</b>	<b>(6)</b>	<b>3,321</b>	<b>3,369</b>	<b>(48)</b>	<b>0</b>	
<i>Residential Care</i>	566	176	94	82	506	277	229	0	
<i>Homecare</i>	1,747	671	686	(15)	1,652	1,537	115	0	
<i>Day Care</i>	201	28	32	(4)	67	67	0	0	
<i>Community Based Services</i>	666	510	579	(69)	1,096	1,488	(392)	0	
<i>Other</i>	0	0	0	0	0	0	0	0	

**MONTHLY REVENUE MANAGEMENT REPORT**



Delegated Budget (Social Care)	2016/17		AT END OF MTH: August					Base WTE	Summary Financial Commentary
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000		
<b>Generic Services</b>	<b>3,662</b>	<b>1,742</b>	<b>(306)</b>	<b>2,049</b>	<b>4,310</b>	<b>4,417</b>	<b>(107)</b>	<b>97</b>	
Community Hospitals	0	0	0	0	0	0	0	0	
GP Prescribing	0	0	0	0	0	0	0	0	
AHP Services	0	0	0	0	0	0	0	0	
General Medical Services	0	0	0	0	0	0	0	0	
Community Nursing	0	0	0	0	0	0	0	0	
Assesment and Care Management	0	0	0	0	0	0	0	0	
Group Managers	0	0	0	0	0	0	0	0	
Service Managers	0	0	0	0	0	0	0	0	
Planning Team	0	0	0	0	0	0	0	0	
Locality Offices	0	0	0	0	0	0	0	69	
SB Cares	0	0	0	0	0	0	0	0	
BAES	482	280	384	(104)	476	626	(150)	0	
Duty Hub	0	0	0	0	0	0	0	0	
Extra Care Housing	0	0	0	0	0	0	0	0	
Joint Health Improvement	56	14	1	13	56	54	2	0	
Respite	0	0	0	0	0	0	0	0	
SDS	0	(83)	(93)	10	0	31	(31)	0	
OT	0	0	0	0	0	0	0	0	
Grants to Voluntary	43	21	17	4	43	34	9	0	
Out of Hours	0	0	0	0	0	0	0	0	
Community Based Services	0	46	(1,960)	2,007	256	303	(47)	0	
Sexual Health	0	0	0	0	0	0	0	0	
Public dental Services	0	0	0	0	0	0	0	0	
Community Pharmacy Services	0	0	0	0	0	0	0	0	
Continence Services	0	0	0	0	0	0	0	0	
Smoking Cessation	0	0	0	0	0	0	0	0	
Primary & Community Management	0	0	0	0	0	0	0	0	
Health Promotion	0	0	0	0	0	0	0	0	
Ophthalmic Services	0	0	0	0	0	0	0	0	
Patient Transport	0	0	0	0	0	0	0	0	
Accommodation Costs	0	0	0	0	0	0	0	0	
GS Staff Teams	3,515	1,480	1,397	83	3,409	3,369	40	0	
Other	(434)	(16)	(52)	36	70	0	70	28	
<b>Total</b>	<b>51,798</b>	<b>20,946</b>	<b>17,655</b>	<b>3,292</b>	<b>51,798</b>	<b>52,181</b>	<b>(383)</b>	<b>177</b>	

**MONTHLY REVENUE MANAGEMENT REPORT**

**Delegated Budget (Set Aside)**

**2016/17**

**AT END OF MTH:**

**August**



Scottish Borders  
Health and Social Care  
PARTNERSHIP

	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
<b>Large Hospital Set Aside</b>	<b>18,128</b>	<b>8,353</b>	<b>9,912</b>	<b>(1,559)</b>	<b>19,216</b>	<b>22,286</b>	<b>(3,070)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<i>Accident &amp; Emergency</i>	1,806	824	1,037	(213)	1,806	2,318	(512)	0	0	0	
<i>Medicine &amp; LTC</i>	11,330	5,016	6,027	(1,011)	11,330	13,456	(2,126)	0	0	0	
<i>Medicine of the Elderly</i>	6,080	2,513	2,848	(335)	6,080	6,512	(432)	0	0	0	
<i>Savings</i>	(1,088)										
<b>Total</b>	<b>18,128</b>	<b>8,353</b>	<b>9,912</b>	<b>(1,559)</b>	<b>19,216</b>	<b>22,286</b>	<b>(3,070)</b>	<b>0</b>	<b>0</b>	<b>0</b>	